

Under the patronage of
HE Sheikh Mohammed bin Abdulrahman bin Jassim Al Thani
The Prime Minister and Minister of Foreign Affairs

4th Edition 2025

Business Continuity & Resilience Conference

Under the Theme

**"Business Continuity & Resilience -
Smart Solutions and AI"**



Strategic Partner



وزارة التجارة والصناعة
Ministry of Commerce and Industry
دولة قطر • State of Qatar

27th November 2025

Al Majlis Hall - Sheraton Grand Doha

Official Telecom Partner



Knowledge Partner



Gold Sponsor



Silver Sponsor



Strategic Supporter



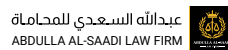
Professional Development Partner



Technology Supporter



Legal Supporter



Hospitality Partner



Media Partner



Logistics Partner



Institutional Partner



Institutional Partner



Organized By



Introduction

In an era of unprecedented technological disruption, geopolitical volatility, and escalating cyber risks, the ability of organizations to anticipate, adapt, and thrive in the face of uncertainty has become a defining factor for long-term success. The past decade has witnessed a dramatic acceleration in global disruptions - from cyberattacks and supply chain breakdowns to climate-related crises and economic instability. Traditional business continuity models, often reactive in nature, are no longer sufficient. Instead, organizations must adopt proactive, intelligent, and adaptive strategies to not only survive disruptions but also leverage them as opportunities for innovation and competitive advantage.

The State of Qatar, as a rapidly growing economy striving to achieve ambitious goals toward building a knowledge-based economy under the framework of Qatar National Vision 2030, must ensure that its public and private sectors are equipped with the latest tools and strategies to address these challenges. This requires organizations to integrate resilience in their core strategies, ensuring they remain agile and competitive in the face of uncertainty. The nation's continued growth and prosperity are inseparably linked to its ability to navigate these complex challenges and to maintain the continuity of essential services and economic activity.

Artificial Intelligence (AI) and smart solutions are revolutionizing risk management and operational resilience by enabling predictive risk intelligence that forecasts disruptions like cyber threats and supply chain issues for proactive mitigation, automated crisis response systems that enhance real-time decision-making while minimizing downtime and errors, resilient Internet of Things (IoT) and AI monitored infrastructure that ensures continuity across critical sectors, and advanced machine learning cybersecurity that rapidly detects and neutralizes threats.

The 4th Business Continuity and Resilience Conference held with the theme "Business Continuity and Resilience-Smart Solutions and AI" under the esteemed patronage of His Excellency Sheikh Mohammed bin Abdulrahman bin Jassim Al Thani, The Prime Minister and Minister of Foreign Affairs. This conference serves as a dynamic platform for visionaries and innovators, featuring keynote speeches from global experts, and interactive panel discussions, where participants will gain practical insights on implementing AI-powered business continuity plans, cultivating agile leadership during crises, and aligning organizational resilience strategies with Qatar's economic diversification objectives under National Vision 2030.



Forward by the Ministry of Commerce and Industry

The Strategic Partner



The Ministry of Commerce and Industry continues to strengthen the private sector role as a fundamental pillar of Qatar's economic development, in line with the national vision to foster a competitive, diverse, and innovative business environment fulfilling the ambitions of Qatar National Vision 2030.

As part of its ongoing efforts to develop the business ecosystem, the Ministry intensified its digital transformation of the national economy, recognizing the role of technology, particularly smart solutions and artificial intelligence, as key enablers of the Ministry performance. These technologies enhance operational efficiency and empower businesses to adapt to emerging opportunities and global challenges, thereby boosting the national economy's competitiveness and reinforcing its leadership in a dynamic global landscape.

The 4th Business Continuity and Resilience Conference serves as a platform for industry leaders and experts to exchange knowledge and share best practices in risk management and organizational resilience.

This conference contributes to equipping Qatari businesses with the tools and strategies needed to navigate economic changes and ensure operational continuity; thereby reinforcing their contribution to national development. Embedding resilience within the private sector represents one of the national initiatives that promote innovation, adaptability, and sustainable economic growth.

Ministry of Commerce and Industry



Strategic Supporter Statement



Inspired by the wise leadership of the State of Qatar, the Qatari Businessmen Association continues its commitment to strengthening the operational resilience of Qatari companies. Our mission is to empower the private sector by supporting business growth, facilitating access to markets, and fostering a competitive and sustainable regulatory environment that safeguards corporate interests and supports economic development. We advocate the adoption of international best practices, with a particular focus on establishing world-class frameworks for risk management and business continuity.

QBA reaffirms its commitment to supporting initiatives that strengthen the resilience and sustainability of Qatar's private sector. The Business Continuity and Resilience Conference 2025 serves as a pivotal platform for dialogue, collaboration, and knowledge exchange — enabling businesses to adapt, innovate, and thrive in an increasingly complex global landscape.

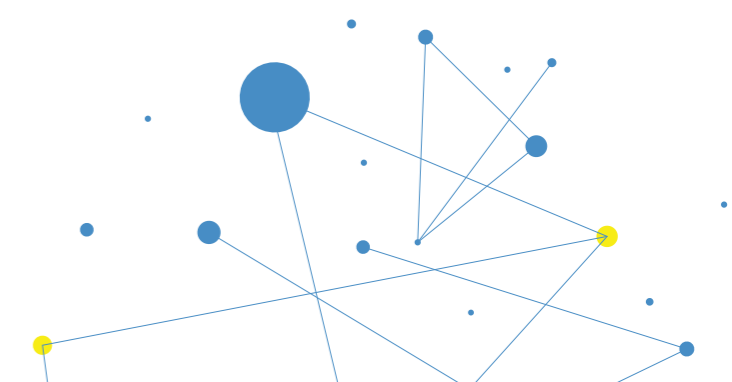
Our participation in the Business Continuity and Resilience Conference for the fourth consecutive year reflects our strong confidence in its impact and value. Each edition consistently offers participants with invaluable opportunities to learn from collective experiences, gain insights into the latest advancements in risk management and resilience, and identify smart solutions for practical implementation within their organizations.

With best wishes for success,

Sheikh Faisal bin Qassim bin Faisal Al Thani

Chairman

Qatari Businessmen Association



Welcome Address by President of the BCR Conference



It is my great honor to welcome you to the 4th Business Continuity & Resilience conference, focusing on a critical theme- "Leveraging Smart Solutions and AI for advancing Business Continuity and Resilience" under the esteemed patronage of His Excellency Sheikh Mohammed bin Abdulrahman bin Jassim Al Thani, The Prime Minister and Minister of Foreign Affairs.

We are gathered at a defining moment. A moment where artificial intelligence, machine learning, and predictive analytics are not just evolving — they are fundamentally rewriting the rules of risk and resilience. These technologies empower businesses to move beyond reactive crisis management to proactive resilience, embracing change as an inherent opportunity for evolution. This is the new frontier of organizational resilience that we will explore together.

This transformation is pivotal to our national ambition. Guided by Qatar National Vision 2030, our journey toward a "knowledge-based economy" demands that our public and private sectors are equipped with the most advanced tools and strategies. The State of Qatar's continued growth and prosperity are inseparably linked to our collective ability to ensure agility, competitiveness, and the unwavering continuity of essential services and economic activity.

We are honored to have the support of two prominent international organizations-Disaster Recovery Institute International (DRI) and The Institute of Risk Management (IRM) as institutional partners for the second consecutive year, which shows their commitment to stand alongside Qatar's leaders and professionals in advancing the practice of risk management and organizational resilience. The Ministry of Commerce and Industry as the Strategic Partner and PwC Middle East as the Knowledge Partner, have also reaffirmed their commitment to strengthening Qatar's economic resilience by promoting best practices in business continuity.

This year's theme, "Smart Solutions and AI," underscores the critical link between technological innovation and national preparedness. It challenges us to explore a crucial question - In an era defined by technological transformation, how do we build resilience that is not just robust, but also intelligent?

Over the course of this conference, we explore how AI—from predictive analytics to automated response systems—is redefining the concept of preparedness. Resilience is no longer a static plan on a shelf; it must be smart, cognitive, and analytically driven. Through engaging presentations, interactive panels, and valuable networking opportunities, we discover how these powerful technologies empower us to forecast disruptions, automate recovery, and build an infrastructure that is not only strong but also intelligently adaptive.

This year introduced a distinctive format through the inaugural BCR Talk Session which is an impactful forum that brings together knowledge, practical expertise, and authentic reflections to deliver meaningful messages. Inspired by the spirit of "ideas worth spreading" and the belief that "ideas change everything," the session was designed to inspire, educate, and provoke meaningful action, using real-life storytelling to strengthen the resilience of Business Continuity Management Systems (BCMS) and leave a lasting impact.

We owe the success of this event to the organizing committee and program management team. Their unwavering commitment and meticulous efforts ensured excellence in every detail—from the development of our compelling theme and speaker selection to perfect logistical execution. Together, we have created a robust platform for dialogue, collaboration, and knowledge sharing, creating a powerful, interconnected community of resilience.

Thank you all for being part of this vital conversation. Let us ensure this conference is a catalyst for decisive action. Let us leave here ready to leverage disruption not as a threat, but as a transformative opportunity — turning resilience into our most defining strategic asset and propelling our businesses and our nation toward a more secure and prosperous future.

The conversations we started here will define the resilience we build tomorrow. Let's begin the journey that turns this vision into our shared reality.

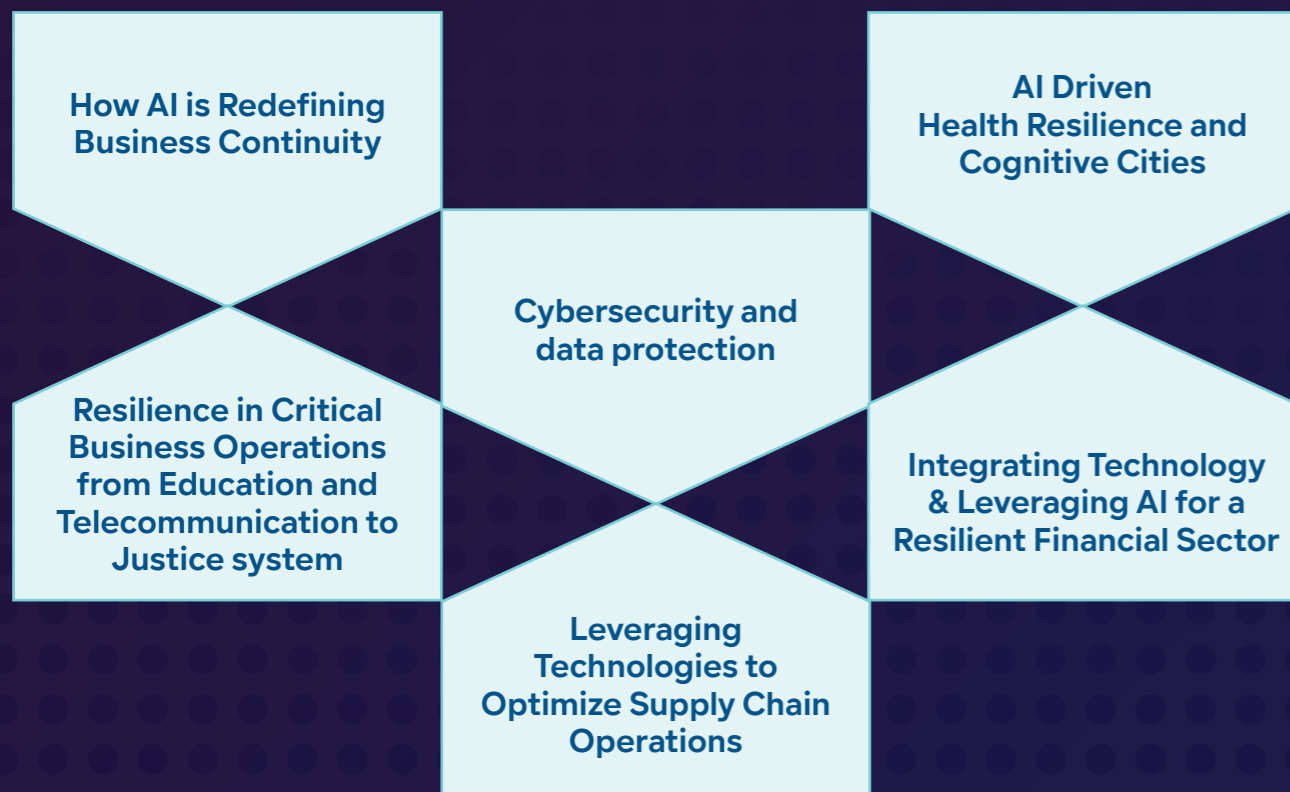
Eng. Abdullatif Ali Al-Yafei
President, Business Continuity & Resilience Conference



The Objectives of the Business Continuity and Resilience Conference

- Provide a platform for business continuity and resilience professionals in Qatar to share knowledge and best practices, while exploring emerging trends and technologies in the field.
- Promote collaboration and networking among business continuity and resilience professionals in Qatar.
- Raise awareness of the importance of business continuity and resilience in the Qatari economy.
- Support Qatari organizations to develop and improve their business continuity and resilience plans.


The conference discussions successfully covered a wide range of topics, including:





Partners, Sponsors and Supporters


The resounding support for the 4th Business Continuity and Resilience Conference from key market leaders across various sectors demonstrates its vital role as a national platform. Their engagement reflects a shared strategic commitment to sustaining national resilience. Through collaboration with our partners, we are building a more resilient ecosystem, empowering institutions to adopt the strategies and standards needed to ensure business continuity and quality in the face of different challenges and crises.

Strategic Partner


 وزارة التجارة والصناعة
 Ministry of Commerce and Industry
 دولة قطر • State of Qatar

Official Telecom Partner: 

Knowledge Partner: 

Gold Sponsor: 
 البنية للتصوير
 AL BIDDA FOR RECONSTRUCTION


Silver Sponsor: 
 الفيصل القابضة
 Al Faisal Holding

Strategic Supporter: 
 Serving the vision of Qatar
 الجمعية القطرية للتجار
 QATARI BUSINESSMEN ASSOCIATION

Professional Development Partner: 
 شبكة المحترفين
 NETWORK


Technology Supporter: 
 الحلول المبتكرة
 INNOVA CREATIVE SOLUTIONS L.L.C.


Legal Supporter: 
 عبدالله السعدي للمحاماة
 ABDULLA AL-SAADY LAW FIRM

Hospitality Partner: 
 SHERATON GRAND
 Resort & Convention Hotel

Media Partner: 
 الشرق

Logistics Partner: 
 ZOOM
 EVENTS & PRODUCTION

Institutional Partner: 
 irm

Institutional Partner: 
 DRI
 GCC
 The Middle East's Leading Business Resilience



Conference Highlights and Outcomes

Under the patronage of H.E. Sheikh Mohammed bin Abdulrahman bin Jassim Al Thani, the Prime Minister and Minister of Foreign Affairs, the 4th edition of the Business Continuity and Resilience Conference (BCRC 2025) was successfully held on 27 November 2025, convening Qatar's resilience ecosystem under the theme "Business Continuity & Resilience – Smart Solutions and AI." Building on the success of its three previous editions, BCRC 2025 welcomed over 500 participants representing 150 leading Qatari companies and institutions, alongside international experts. The conference addressed the accelerating convergence of artificial intelligence, predictive analytics, and organizational resilience, highlighting how advanced technologies can strengthen continuity capabilities and enhance national readiness.

Through keynote sessions and expert discussions, a consistent direction emerged: Qatar's resilience agenda must continue evolving from reactive continuity planning to proactive, intelligence-driven resilience—a shift that not only safeguards critical national infrastructure, but also enables organizations to anticipate disruption, adapt faster, and convert uncertainty into strategic advantage.

BCRC 2025 continued its successful trajectory as a leading national platform for resilience dialogue, bringing together business owners, senior executives, policymakers, and global thought leaders. This fourth edition marked a strategic evolution, explicitly framing resilience as a technology-driven competency essential for Qatar's sustainable future and economic ambitions under Qatar National Vision 2030.

The main theme, "Smart Solutions and AI," moved beyond theory to practical strategy. The conference served as a dynamic forum for exchanging pioneering ideas and practical expertise in integrating AI-driven risk management and predictive analytics into business continuity frameworks. The consensus was clear: AI is no longer a supportive tool but a fundamental element for redefining how organizations anticipate, respond to, and recover from disruptions.



Key highlights of the conference

1 Record Participation & Strategic positioning: The conference reinforced its position as Qatar's leading resilience platform, bringing together over 500 participants representing 150 leading Qatari companies and institutions alongside international experts, reflecting its critical role in the national dialogue.

2 Main Theme: The focus on "Smart Solutions and AI" successfully shifted the discussion from theoretical potential to actionable strategy, establishing AI as a core component of modern resilience, rather than a merely supportive tool.

3 National Mandate to strengthen Resilience: A core outcome was the clear mandate to reinforce Qatar's national infrastructure, with sessions providing public and private sectors with actionable insights to enhance disaster preparedness, response, and recovery in line with Qatar National Vision 2030.

4 Shifting from Reactive to Proactive Resilience: The industry experts and specialists demonstrated how AI and predictive analytics enable a fundamental shift from reactive crisis management to proactive, predictive resilience, allowing organizations to navigate disruptions with greater foresight and agility.

5 Activating AI to ensure Business Continuity: The conference provided practical frameworks for integrating AI-driven risk management into Business Continuity Management Systems (BCMS), transforming static plans into dynamic, intelligent systems.

6 Thriving, Not Just Surviving: A powerful consensus emerged that intelligent resilience allows organizations and communities to thrive amid disruptions, unlocking new opportunities for innovation, growth, and sustainable competitive advantage.

7 Catalyst for a New Era: BCRC 2025 successfully acted as a catalyst, fostering a shared understanding that the future of resilience lies at the intersection of technology, foresight, and innovation to build adaptive strength across the State of Qatar.

Strategic Outcomes and Key Discussions

The conference dialogue surpassed theoretical debate, crystallizing into several critical and actionable strategic outcomes. These outcomes provide a clear roadmap for integrating intelligent technology into the core of organizational and national resilience strategies.

1 Elevating national infrastructure resilience emerged as the strategic imperative using predictive technologies. Discussions emphasized deploying AI and IoT for real-time monitoring and preemptive maintenance of national infrastructure as essential to achieve Qatar National Vision 2030 and requiring integrated public-private response systems to ensure rapid recovery, long-term stability, and resilience against disruptions.

2 The conference marked a definitive move beyond static business continuity plans toward AI-driven, predictive resilience. Experts demonstrated how this allows organizations to transform resilience from a reactive recovery effort into a source of strategic foresight, while enhancing its operational agility.

3 Interactive sessions focused on integrating AI directly into Business Continuity Management Systems, moving from theory to implementation. The outcome transforms continuity frameworks from static documents into intelligent learning systems that enhance decision-making and ensure faster, more adaptive responses to disruptions, all while maintaining essential human oversight.

4 The newly introduced BCR Talk session focused on delivering a distinctive and impactful presentation format, combining specialized knowledge, practical experience, and candid reflection to convey resilience messages that truly resonate. Inspired by the spirit of "ideas worth spreading" and the belief that "ideas change everything," the BCR Talk aims to inspire, educate, and prompt meaningful action through authentic storytelling, strengthening business continuity and resilience awareness and mindset while creating a lasting, practical impact on participants' preparedness and response culture.



Conference Program Sessions Highlight

The conference was held over a full day dedicated entirely to Business Continuity and Resilience, with more than 15 presentations with discussions provided by experts and professionals from the public and private sectors. The program consisted of three discussion sessions as follows:

Main Session

Unlocking Resilient Futures: How AI is Redefining Business Continuity

This opening session set the strategic direction for the conference, moving beyond the theoretical potential of artificial intelligence to examine its practical and transformative role in modern resilience. Experts explored AI not merely as a technological tool, but as a fundamental element for re-shaping business continuity from a reactive recovery plan into a proactive, intelligent, and adaptive strategy. The presentations collectively framed a future where resilience is predictive, automated, and ethically guided.

Key Insights

- **A Shift from Reactive Recovery to Proactive Prediction & Automation:** Artificial intelligence and cloud computing platforms enable a transformative shift in work practices—from merely responding to disruptions to anticipating and mitigating them. By leveraging predictive analytics and automated coordination, organizations can manage risks proactively, minimize downtime, ensure seamless continuity, and turn potential threats into manageable events.
- **Strategic Integration is essential for Competitive Advantage:** Success requires moving beyond pilot projects to strategically weaving AI-driven insights and automation into the very fabric of the Business Continuity Management System (BCMS). This integrated approach transforms resilience from a cost center into a source of strategic agility and long-term competitive differentiation.
- **AI Failure is a critical Business Crisis, Not a Tech Glitch:** The session established that as AI becomes embedded in core operations, its failure poses an existential business risk. Organizations must develop comprehensive continuity plans specifically for AI systems, including clear operational fallbacks and human-led response protocols to mitigate this critical vulnerability.

- **Ethical Governance is the cornerstone of Trustworthy AI Resilience:** Building resilient AI systems requires an ethical framework from the outset. This involves ensuring algorithmic fairness, transparency in automated decisions, and robust data privacy. Resilience powered by AI must be accountable and socially responsible to maintain stakeholder trust during crises.

The Panelists for this session were:

Main Session			
Unlocking Resilient Futures: How AI is Redefining Business Continuity			
Name	Position Title	Organization	Topic
Hamad Mubarak Al-Hajri	Founder & CEO	Snoonu	Leadership Innovation to Resilience
Rolf von Roessing	Partner & CEO	FORFA Consulting AG, Switzerland	Going human again – when your AI fails
Stephen Sidebottom	Board Chair	Institute of Risk Management, UK	The ethical edge of AI and resilience (ethical perspective)
Dr. Chawki Tawbi	Data Analytics and AI Leader	Google, Qatar	How AI is Redefining Business Continuity with Google Cloud

Moderator		Organization
Oliver Sykes	Partner	PwC MiddleEast



Panel Session outcome:

This session explored the transformational role of AI in redefining business continuity and how it infuses into the core of the resilience strategy. The discussion provided a strategic blueprint for integrating AI not just to recover from crises, but to build essential resilience that turns potential threats into opportunities for competitive advantage and sustainable growth.

Panel Discussion 1

Resilient Smart Cities: Integrating Technology & Sustainability

This panel redefined urban resilience, moving beyond mere infrastructure robustness to envision smart cities as adaptive, cognitive ecosystems. Experts examined how integrating AI, data analytics, and sustainable design into urban planning transforms cities from passive entities into proactive partners in crisis management. The discussion highlighted that true resilience ensures not just the continuity of critical services like transport and energy during disruptions but also fosters long-term community well-being and turns systemic challenges into catalysts for sustainable innovation.

Key Insights

- **From Reactive Command to Proactive Cognition:** The future of urban crisis management lies in shifting from top-down command centers to distributed cognitive systems. AI and IoT enable cities to predict, sense, and autonomously respond to disruptions in real-time, creating a self-adaptive urban nervous system.
- **Sustainability as the Foundation of Resilience:** Building resilient cities is inseparable from sustainable development. Integrating green infrastructure, renewable energy, and circular economy principles ensures long-term protection of resources and environmental preservation, making cities better equipped to adapt to climate change and other systemic shocks.
- **Health Resilience is a National Infrastructure Priority:** Health resilience must be treated as critical national infrastructure. To ensure population health—and thus urban resilience—we must build AI-powered public health systems capable of prediction, adaptive response, and uninterrupted care, elevating health from a service to a strategic asset.
- **Qatar's Holistic Model:** Qatar's approach demonstrates that success requires a comprehensive, multi-sector framework that synchronizes technology (smart grids, AI monitoring), governance (unified policies), physical infrastructure (climate-adaptive design), and community engagement into a single, cohesive model for urban stability and climate adaptation.

The Panelists for this session were:

Panel Discussion 1 Resilient Smart Cities: Integrating Technology & Sustainability			
Name	Position Title	Organization	Topic
Nabil Cheqroun	Vice President Middle East, Turkey, and Africa (META)	Honeywell Building Automation	Cognitive Cities Drive Sustainability
Vishesh Kalia	Director-Technology	PwC MiddleEast	The Future of Crisis Management Technology – from Command to Cognition
Amr Metwally	Healthcare Innovation Expert	Healthcare	AI Driven Health Resilience, Building National Ecosystem that can Withstand the Unexpected
Abdus Salaam	Business Continuity & Resilience Expert	Business Continuity & Resilience	Qatar's Comprehensive Model for Urban Stability and Climate Adaptation

Moderator	Organization
Rahat Latif	Associate Director Turner & Townsend, UK



Panel Session outcome:

Urban resilience requires a fundamental shift from top-down crisis response to proactive, AI-driven cognitive systems that allow cities to sense and adapt autonomously. This foundation must be built upon sustainable development and integrated public health ecosystems, transforming essential services into predictive pillars of security. Qatar's holistic model demonstrates that synchronizing technology, governance, and community engagement into a unified framework is the optimal approach for achieving true urban stability and effective adaptation to climate change.

Business Continuity, AI and Resilience - An Outlook

This forward-looking session tackled one of the most critical emerging vulnerabilities for modern organizations: operational dependency on Artificial Intelligence. Rolf reframed AI not merely as a technological tool, but as a core business process where its failure represents a strategic business continuity crisis.

The presentation provided a pragmatic framework for building "Resilient AI" focusing on three main pillars:

- **Integrating AI into Management Systems:** Advocating for the convergence of standards (ISO 22301 for BCM, ISO 27001 for security, and the new ISO 42001 for AI management) to avoid isolated, bureaucratic, and AI-generated plans that lack practical utility.
- **Developing BC/DR plans for AI Itself:** Stressing that continuity planning must be business-use-case driven, not AI-centric. This involves hardening the application and model layers with redundancy (e.g. digital twins), mitigating supply chain risks, and critically avoiding irreversible vendor or model "lock-in."
- **Ensuring a "Return to Normal" with a focus on the human element:** The primary objective is to pre-define a clear path to "go human again." This requires analyzing human factors, maintaining local capabilities, and planning for the seamless resumption of critical processes by people when AI fails or is compromised.

BCR Talk: Business Continuity, AI and Resilience – An Outlook		
Presented By		Organization
Rolf von Roessing	Partner & CEO	FORFA Consulting AG, Switzerland

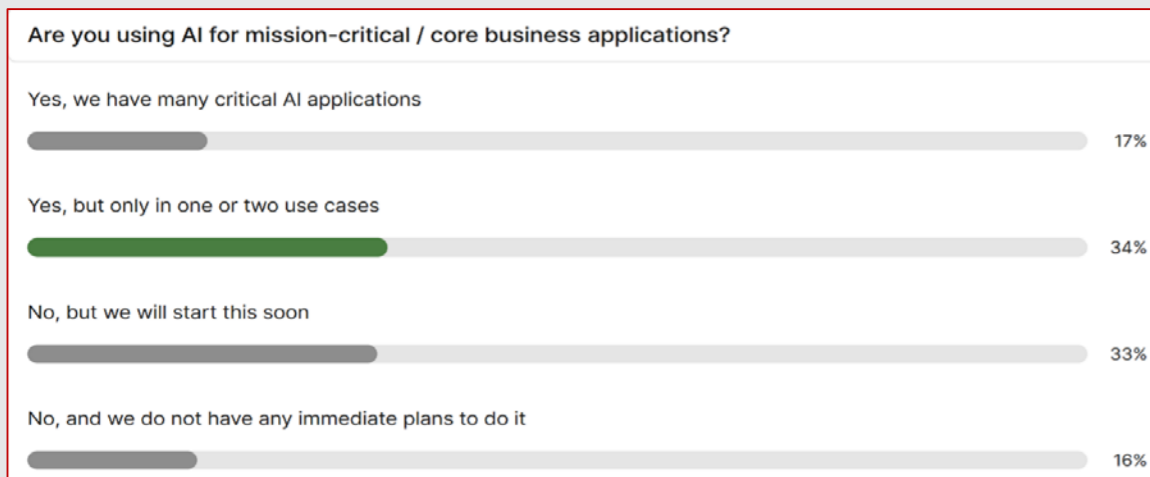


Analysis of In-Room Survey Results:

Live polling during the BCR Talk session provided valuable, real-time insights into participant perspectives on AI and resilience. With 148 respondents actively engaging, the data reflects a highly informed and engaged audience, keenly aware of both the strategic potential and operational risks of AI integration.

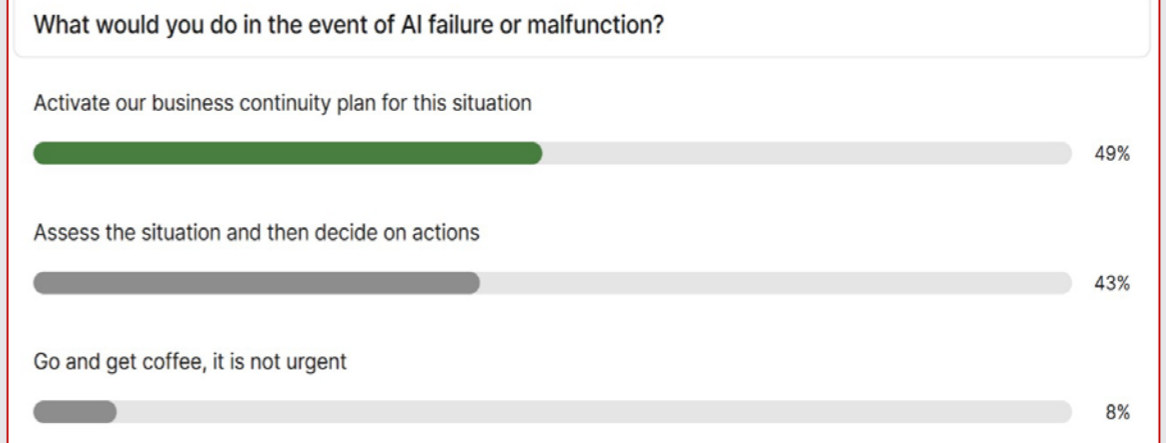
Key Findings and Strategic Insights:

1. Are you using AI for mission-critical / core business applications?



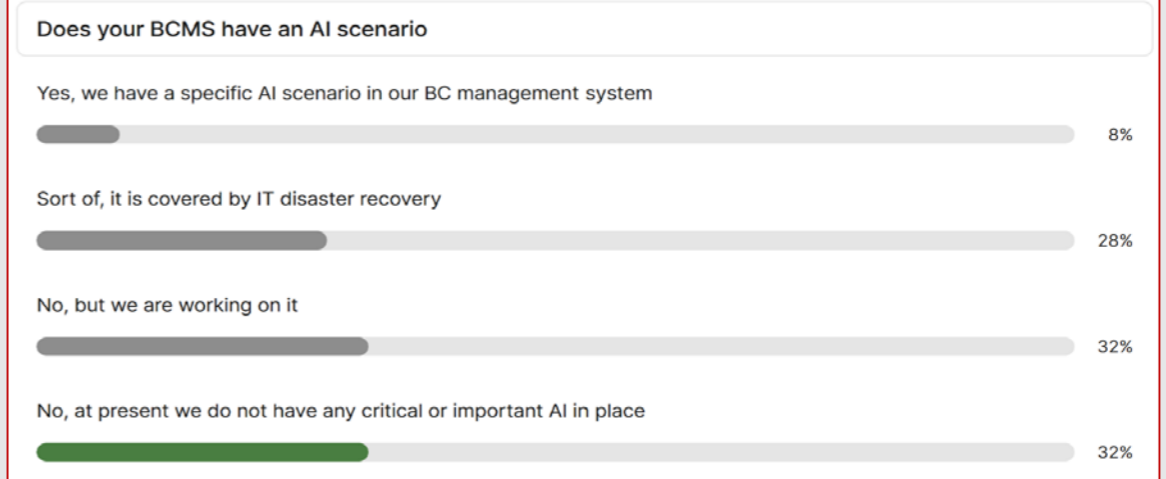
A majority of survey respondents (51%) reported using AI in at least one or two critical applications, with another 33% planning to start soon. This confirms AI's pivotal role in modern operations. The critical gap—between adoption and resilience planning—highlights a widespread strategic vulnerability where AI dependency is outpacing risk governance.

2. What would you do in the event of AI failure or malfunction?



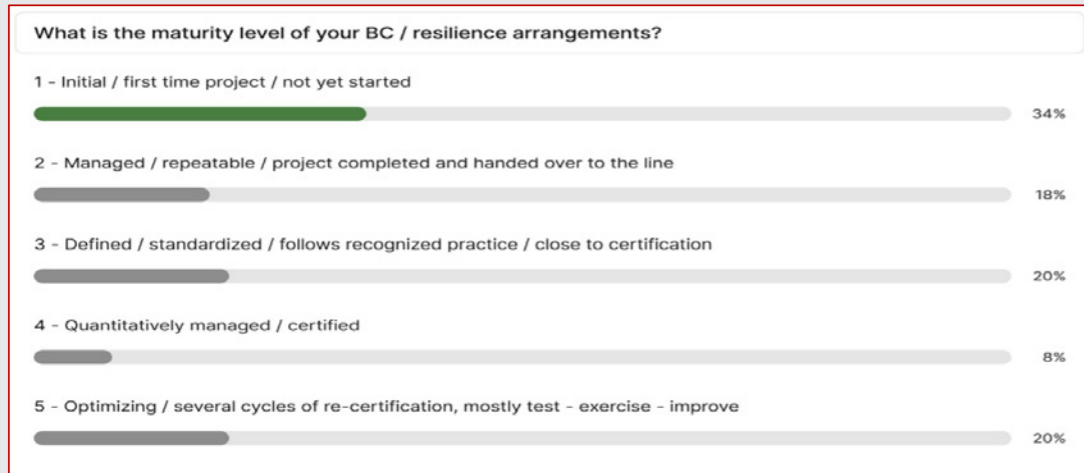
When asked about their response to an AI failure, nearly half (49%) would “activate the business continuity plan.” While this seems prepared, but with so few having a dedicated AI scenario, this plan is likely generic. Furthermore, a significant 43% would “assess the situation and then decide,” indicating an ad-hoc, reactive posture rather than a pre-defined, tested response protocol for sudden disruption.

3. Does your BCMS have an AI scenario?



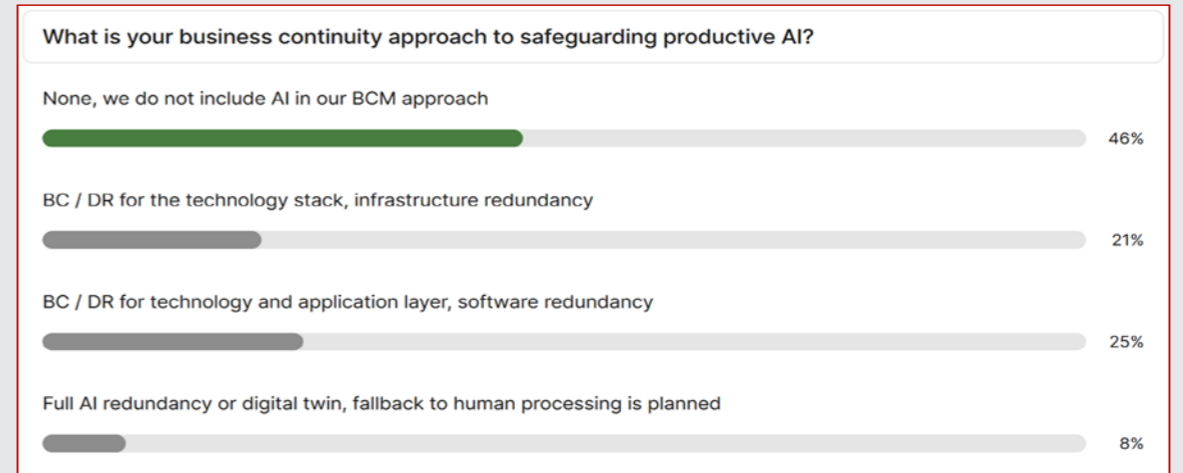
It reveals a critical gap in AI resilience planning, with only 8% of organizations having a dedicated AI failure scenario in their Business Continuity Management System. While 28% believe AI risk is generically covered by IT disaster recovery -indicating a dangerous oversimplification - the majority (64%) are either still developing plans or claim no critical AI is in use. This demonstrates that despite growing awareness, formal integration of AI-specific risks remains in its early stages, leaving most organizations operationally vulnerable.

4. What is the maturity level of your BC/ resilience arrangements?



The maturity assessment reveals a clear transition, with the largest group (34%) at an initial stage. A moderate segment (38%) has established managed or standardized practices, indicating active progression toward operational integration. In contrast, only 28% operate at advanced levels where resilience is quantitatively managed, certified, and continuously optimized, representing the strategic forefront.

6. What is your business continuity approach to safeguarding productive AI?



This discussion revealed a critical and widespread gap in AI resilience planning, with 46% of organizations completely excluding AI from their BCM approach. An equal portion (46%) applies only traditional IT recovery methods to AI, focusing on infrastructure and software redundancy. Only a mere 8% have adopted advanced, AI-specific strategies such as digital twins or planned human fallback, leaving most organizations exposed to unmanaged operational risks.

5. Are you using AI to write or improve your business continuity and resilience arrangement?



The result reveals that the business continuity field is actively exploring AI, with a significant 76% of practitioners either using or considering it to enhance planning efficiency. With 34% applying AI only to routine drafting and data tasks, ensuring human oversight of strategic content. Full-scale integration remains rare, as only 4% rely on AI to generate most of their BCMS.

Conclusion:

The aggregated responses, therefore, provide a benchmark for the industry's current maturity level in managing AI-related continuity risks. The live survey data from the BCR Talk confirms that the integration of AI into resilience strategy is a top-of-mind issue for practitioners. The results underscore the critical need for a balance technological adoption with robust, human-centric continuity planning. This feedback reinforces the conference's role in providing actionable insights that address real and immediate organizational challenges.

Panel Discussion 2

Navigating the Digital Threat Landscape: Resilience Strategies for Financial Sector

This critical panel tackled the escalating convergence of cybersecurity and business continuity within financial ecosystem. Experts moved beyond conventional defense, outlining a strategic shift from reactive protection to intelligent resilience. The discussion focused on building a financial sector that can not only withstand sophisticated, AI-powered cyber-attacks but also maintain absolute trust and operational continuity by embedding security and adaptability into its core digital infrastructure. Building a resilient digital economy, as exemplified by Qatar's vision, depends on adopting secure, interoperable open technologies and frameworks.

Key Insights

- **AI as a Double-Edged Sword in Cyber Resilience:** Financial institutions must leverage AI not only to predict and neutralize evolving threats through advanced behavioral analytics but also to strengthen their own defenses against adversarial AI used by attackers. Proactive threat hunting powered by machine learning is now non-negotiable.
- **Resilience as an Integrated Business Strategy:** Cyber resilience must be woven into the very fabric of financial business strategy, not isolated within IT. This requires continuous stress-testing of critical functions - like payment systems and data warehouses - ensuring seamless failover and recovery that protects both assets and customer confidence during an incident.
- **Open, Secure Infrastructure for National Financial Sovereignty:** Building a resilient digital economy, as exemplified by Qatar's vision, depends on adopting secure, interoperable open technologies and frameworks. This fosters innovation, prevents vendors lock-in, and creates a unified, agile national financial infrastructure capable of collective defense and rapid adaptation to new threats.
- **Trust is the Ultimate Currency:** In the digital age, a financial institution's resilience is directly measured by the trust it maintains with customers and the market during and after a cyber incident. Protecting data integrity and ensuring transaction continuity are fundamental to preserving this trust, which is the sector's most critical asset.

The Panelists for this session were:

Panel Discussion 2 Navigating the Digital Threat Landscape: Resilience Strategies for Financial Sector			
Name	Position Title	Organization	Topic
Abdulla Ahmed Al Fadli	Executive General Manager and Chief Compliance Officer	Commercial Bank of Qatar	Leveraging AI to Anticipate and Mitigate Evolving Risks in Banking Sector
Waleed J. Al-Dakheel,	Chairman	Disaster Recovery Institute International (DRI) GCC	Resilience Strategy for Financial Sector
Hina Salim	Country Manager	Red Hat	Securing Qatar's Financial Future: Open Technologies for a Resilient Digital Economy
Moderator		Organization	
Abdus Salaam	Expert	Business Continuity & Resilience	



Panel Session outcome:

This panel addresses the escalating cyber threats targeting the core of the financial ecosystem. It explored how to protect critical financial functions—from payment processing to customer data—ensuring they can not only withstand sophisticated attacks but also maintain trust and continuity in the face of relentless digital evolution.

Interactive Session:

Transforming Resilience with AI

This interactive session is formulated to bring a practical dimension and real-world experience to conference participants. The session engaged more than 100 participants in an immersive environment designed to encourage interaction, critical thinking, collaboration, and problem-solving under pressure. Participants were challenged to respond to realistic crisis scenarios while working together to develop effective solutions.

Interactive Session Objectives

The objective of this simulation is:

- To provide an incident-based crisis management scenario with dynamic inputs that create an environment for discussion, elaboration, and collaborative coordination.
- To engage participants in both tactical and strategic crisis management processes through scenarios specifically designed to challenge their capabilities and mimic actual possible real-world incidents.
- To test decision-making, resilience, and cross-functional coordination under crisis.

Exercise Duration: 30 minutes with real-time scenario inputs.

Challenge

Participants must demonstrate their ability to manage cascading effects, coordinate response efforts, communicate with stakeholders, and maintain critical operations while working to contain and mitigate the cyber threat.

Scenario Background

March 15, 2027 - A sophisticated cyberattack targeted banking and smart payment systems. The attack began at 06:00 AM with coordinated strikes against multiple financial technology infrastructures. As BCM professionals, you must navigate through 4 critical scenarios within 30 minutes to test resilience and crisis management capabilities.

Situation:

Series of escalating crises faced by a banking institution, started with a breach of its mobile banking application. The initial incident occurred at 6:00 AM when unauthorized transactions and suspicious activity were reported by customers, leading to a significant impact on operations. Approximately 150,000 active mobile banking users were affected, resulting in \$2 million in flagged unauthorized transactions and a staggering 900% increase in call center volume within just 30 minutes. The degraded functionality of the mobile app also raised potential regulatory notification concerns. Urgent decisions were required, creating a high-pressure environment for the crisis management team. As the situation evolved, a second crisis emerged at 9:30 AM, escalating from the mobile app breach to attacks on electronic payment networks. This coordinated assault caused a 40% failure rate in credit and debit card transactions, intermittent ATM outages, and delays in wire transfers, further complicating the recovery efforts. In this context, crisis decision-making became paramount. Key questions posed to the crisis management team included prioritizing immediate actions, determining how to efficiently communicate updates to stakeholders, identifying effective AI-powered tools for immediate response, and weighing options for manual versus automated recovery pathways. The team faced critical decisions including whether to roll back a failed software update on the payment gateway or stabilize systems first. As these challenges unfolded, the eventual resolution came with a successful system restart, signaling the end of the crisis. This shift in circumstance prompted reflective analysis of the decisions made throughout the crisis and the lessons learned from the challenges faced. The crisis highlighted the importance of effective crisis management methodologies and actionable insights for future preparedness.

Key Insights

The participants discussed the provided scenario and offered several valuable insights on their strategies to enhance resilience, the use cases of AI tools, and the importance of communication in the sector. They provided a new perspective on the situation, emphasizing the need for resilience-proof systems that can conduct testing and develop thorough processes for handling crises both digitally and manually. This approach articulates the significance of adaptability, support networks, and effective communication in strengthening resilience and improving crisis management.

Interactive Session outcome:

Participants emphasized the importance of transparent and honest communication during a crisis, especially regarding cybersecurity incidents. Many advocated for acknowledging the issue openly, providing clear updates on what is known and being done, and reassuring customers that the situation is under control. A recurring theme was the need to maintain trust through empathy, assurance, and concrete steps, such as temporarily disabling affected services to protect users. The group highlighted the value of appointing a confident spokesperson to deliver these messages with clarity and a human touch.

Interactive Session Transforming Resilience with AI		
Moderator		Organization
Ala'aldeen Farhan Ali Al-Soukni	Expert	Business Continuity & Resilience



Panel Discussion 3

Resilience in Critical Business Operations

This concluding panel brought the conference's themes directly to the foundational pillars of Qatari society and economy: the justice system, telecommunications, education, and supply chains. Moving from theory to institutional reality, leaders shared firsthand journeys in transforming risk into readiness. The discussion crystallized the understanding that protecting these interconnected, critical functions requires moving beyond isolated contingency plans to building deeply embedded, adaptive cultures of resilience that safeguard public trust and national continuity against complex, cascading disruptions.

Key Insights

- **Resilience is a Cultural & Institutional Mandate:** True operational resilience, as demonstrated by the Ministry of Justice and the Ministry of Education and Higher Education, is achieved by integrating continuity principles into governance, daily workflows, and institutional culture—making it a default mode of operation, not a separate compliance exercise.
- **The Journey from Reactive Risk to Proactive Readiness is Iterative:** Ooredoo Qatar's experience highlighted that resilience is not an endpoint but a continuous strategic journey. It involves systematically learning from incidents, stress-testing systems, and evolving capabilities to stay ahead of emerging threats in a dynamic technological landscape.
- **Supply Chain Resilience is a Strategic Imperative for National Security:** Lessons learned underscore that modern supply chains are critical national infrastructure. Building their resilience requires diversification, deep-tier visibility, collaborative partnerships, and the strategic use of data and technology to anticipate and absorb global shocks.
- **Protecting Reputation and Trust is the Ultimate Goal:** For sectors like education, telecom, and justice, maintaining service continuity during a crisis is fundamentally about upholding their social contract and protecting hard-earned public trust. This makes operational resilience a direct contributor to institutional legitimacy and long-term stability.

The Panelists for this session were:

Panel Discussion 3 Resilience in Critical Business Operations			
Name	Position Title	Organization	Topic
Ms. Hadeel Al Jaber	Director of Planning, Quality & Innovation	Ministry of Justice	Enforcing Continuity: MoJ's Model for Institutional Resilience
Deniz Ozkaya	Director - Enterprise Risk Management	Ooredoo Qatar	Ooredoo Qatar's Journey: From Risk to Readiness
Noora Abdurahman Al-Yafei	Head of the Strategic Planning Section	Ministry of Education and Higher Education	Adopting Resiliency: Ministry of Education & Higher Education Experience
Elias Aboujawdeh	Vice President Freight Logistics	Qatar Navigation Company (Milaha)	Supply Chain: Resilience and Lessons Learned

Moderator	Organization
Hatem ElSafty	Risk Consulting - Ernst & Young



Panel Session outcome:

This last session examined how to protect critical functions like supply chains, telecommunication, education, and government sectors from complex and interconnected threats. The discussion focused on building operational resilience that ensures business continuity, protects organizational reputation, and maintains a competitive edge in the face of relentless disruption.

The Overall Conference Outcome:

1

Enhancing Expertise and Collaboration: The conference fostered a vibrant exchange of ideas and shared valuable insights among national and international experts, professionals, and practitioners specializing in business continuity, organizational resilience, risk management, crisis management, and disaster recovery.

2

Empowering Future Generations: The conference emphasized the importance of cultivating a legacy of resilience through knowledge sharing and collaborative efforts, empowering future generations to build resilient societies.

3

Improving Qatar's Resilience: The conference underscored the critical role of business continuity and risk management in strengthening Qatar's economy, communities, and cities, enabling effective navigation and recovery from disasters and crises.

4

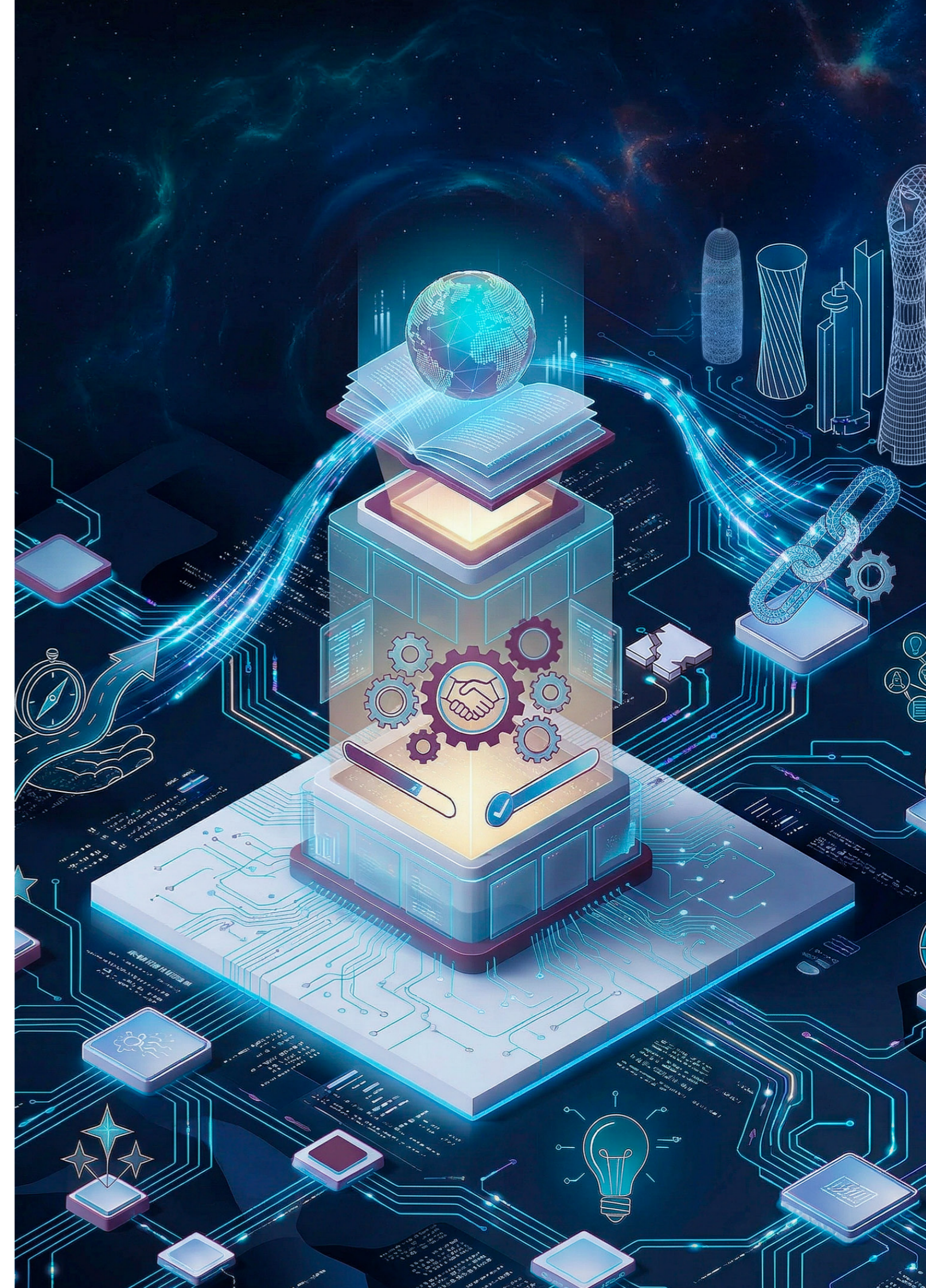
Contingency Planning and Disaster Preparedness: The conference provided a platform for meaningful discussions and exchange of ideas on the future of contingency planning, disaster mitigation, preparedness, response, and recovery.

5

Knowledge Exchange and Development: The conference facilitated a comprehensive exchange of knowledge and expertise pertaining to business continuity, resilience, preparedness, and disaster, emergencies and crisis response, and recovery. This wealth of information will undoubtedly contribute to the advancement of these critical domains.

6

Actionable takeaways: Participants left the conference with actionable takeaways that they can apply within their organizations, including practical strategies for building resilience and enhancing disaster recovery capabilities.



National Excellence Awards 2025

This year, the conference presented six awards to outstanding institutions, organizations, and individuals in the field of business continuity and resilience to encourage institutional and individual excellence. The winners of this year awards are listed below:



Emerging Leader in Continuity and Resilience 2025

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

"Meshaal Al Ibrahim, Head of Corporate Security at Vodafone Qatar, has elevated corporate resilience to a strategic level. His leadership secured ISO 22301 certification, deployed AI-driven security tools, and successfully coordinated major national exercises. Recognized with the 2025 IDC CISO Excellence Award, he has transformed risk management into a key business enabler."



Meshaal Mohammed Al Ibrahim
Head of Corporate Security,
Vodafone



Provider of Continuity and Resilience 2025 (Service/Product)

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

"PwC has been instrumental in shaping Qatar's national resilience, designing and implementing its first unified National Business Continuity Management Framework. This landmark initiative, rolled out across 43 government entities, established policies, governance, and guidelines aligned with international standards. PwC's work has embedded resilience into the public sector, enhancing crisis readiness and operational continuity nationwide."



Excellence in Public Sector Continuity and Resilience 2025

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

The unified National Business Continuity Management (BCM) Framework project was successfully delivered across 43 Qatari government entities. The project was implemented through four phases - planning, analysis, activation, and training. Key achievements included the development of the National BCM Policy, Implementation Guideline, and Automation Requirements Document, all aligned with ISO 22301 standards, benchmarking study and workshops and training sessions were conducted for over 100 participants from 43 government entities.



Excellence in Private Sector Continuity and Resilience 2025

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

"United Development Company's submission for the Private Sector Continuity and Resilience Award. UDC has achieved an extraordinary milestone at The Pearl Island. The company was the first developer and community with dual ISO 22301 and 27001 certifications! This commitment safeguards its community and infrastructure. UDC's comprehensive BCMS ensures uninterrupted services, positioning The Pearl Island as a benchmark for safety and continuous operation"



PwC Qatar



Meshaal Mohammed Al Ibrahim

Most Effective National Recovery 2025

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

"Qatar Islamic Bank's 2025 recovery set a financial sector benchmark. Its mature, disciplined approach featured proactive planning, seamless team alignment, and a strong resilience culture. Rapid service stabilization, clear command, and advanced scenario exercises demonstrated strategic foresight and an unwavering commitment to customer trust and operational continuity."



Civil Service and Government Development Bureau



United Development Company

National Resilience Excellence 2025

The BCRC 2025 National Excellence Awards Judging Committee recognizes:

"Ashghal has demonstrated exceptional business continuity and resilience by effectively managing an unexpected severe rainfall event. Their integrated management systems was able to provide coordinated field response and centralized command, achieving full operational reinstatement within days. This success was driven by strategic preparedness, proven crisis protocols, and a commitment to continuous improvement aligned with international standards."



Qatar Islamic Bank



Ashghal

Conference Value & Impact Survey

The conference received significant attention and strong participation, which is both inspiring and empowering, motivating us to continue delivering excellence and to meet future business resilience and community needs. This success places a considerable responsibility on the organizing committee which is committed to conducting surveys and assessments to identify strengths, areas for improvement, and to gather insights for future enhanced editions.

We deeply value the participation, expertise, and feedback of our attendees as well as the perspectives of like-minded professionals, as these insights are essential for making each edition more impactful. With a 91.3% satisfaction score and 95.3% positive ratings, the BCRC Conference has built a solid foundation. The improvements identified are achievable and will contribute to elevating the conference to the ranks of leading events in the field of business continuity and resilience.

The Business Continuity & Resilience Conference achieved exceptional success, reflected in the outstanding performance in content quality, speaker excellence, event organization, and participants engagement. The conference has firmly established itself as a leading professional platform for BCRC practitioners.

Introduction

The 4th Business Continuity and Resilience Conference held on 27th November 2025, at the Sheraton Grand Hotel Doha, Qatar, brought together a diverse group of professionals dedicated to building and maintaining resilient organizations. This year's theme, "Smart Solutions and AI," underscores the critical link between technological innovation and national preparedness. It challenges us to explore a crucial question - In an era defined by technological transformation, how do we build resilience that is not just robust, but also intelligent?

Target Audience:

This conference was designed for professionals involved in business continuity, disaster recovery, and national planning to enhance resilience, including:

- **Business continuity and resilience practitioners:**
From private companies of all sizes across various industries.
- **Government officials and policymakers:**
Responsible for national infrastructure and emergency preparedness.
- **Academic researchers and consultants:**
Working on advancements in business continuity and resilience strategies.

Conference Survey Objectives:

- **Understanding participants' satisfaction:** Assessing overall impressions of the conference, identifying strengths and weaknesses, and evaluating the effectiveness of its various aspects.
- **Enhancing the efficiency of future conferences:** Leveraging feedback to refine content, speaker selection, logistics, and other elements to elevate future conference experiences.
- **Identifying emerging trends and needs:** Gathering insights into current challenges and future priorities within the field of business continuity and resilience.
- **Measuring learning outcomes:** Assessing the effectiveness of the conference in delivering information and knowledge to participants.
- **Feedback on Speakers' performance:** Understanding participant perceptions of each speaker and identifying areas for development.
- **Suggestions for new topics or formats:** Collecting ideas for future conference themes, session formats, or additional features.

Methodology

Survey Design:

Online survey platform (Google Forms) was used for questionnaire distribution and data collection. The Online questionnaire was circulated via email to all conference attendees (500 participants). It consisted of a combination of closed-ended and open-ended questions covering various aspects of the conference. Closed-ended questions used Likert scales (e.g., Excellent, Good, Neutral) to assess overall satisfaction, relevance of content, and quality of speakers/presentations. Open-ended questions encouraged detailed feedback on specific topics, sessions, and suggestions for improvement.

Sample Size:

The survey received responses from (44) attendees, representing approximately (8.8%) of the total participants. This response rate provides a reliable sample for analysis and generalizable conclusions about the conference experience.

Question focus:

- Overall satisfaction with the conference.
- Relevance and timing of content.
- Alignment with the theme and coverage of diverse topics.
- Quality of speakers and presentations.
- Networking opportunities.
- Conference venue and schedule.
- Suggestions for future conferences.

Data Analysis Methods:

Quantitative Data: Responses to closed-ended questions were analyzed using descriptive statistics. Frequency tables and percentages were used to summarize responses for each question. Mean scores were calculated to assess overall satisfaction with different aspects of the conference.

Qualitative Data: Open-ended responses were analyzed using thematic analysis. Responses were coded to identify recurring themes and key points raised by participants. Themes were analyzed to understand the overall feedback and identify areas for improvement.

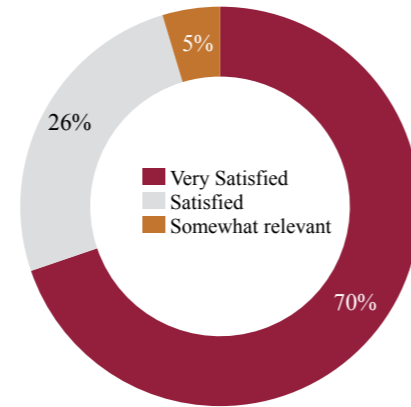
KEY FINDINGS



1

How would you rate your overall satisfaction with the conference?

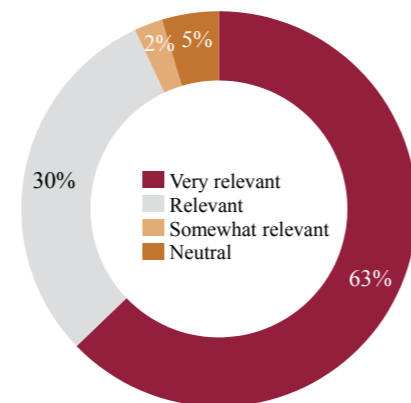
Overall, the conference received positive feedback. A combined 95% of attendees responded as "Very satisfied" (70%) or "Satisfied" (25%). This data suggests that the 4th Business Continuity and Resilience conference was highly successful in meeting the needs and expectations of its participants. The high level of satisfaction indicates that participants found the conference valuable, informative, and engaging. The minimal dissatisfaction suggests that the conference effectively addressed any potential issues.



2

How would you rate the relevance of the conference content?

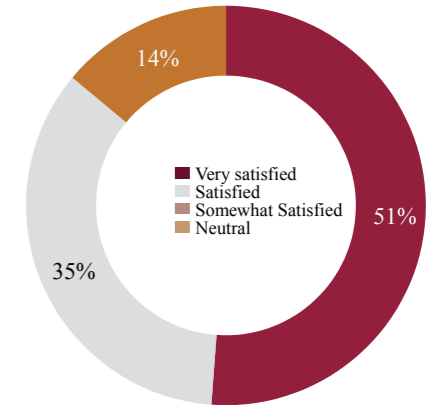
Content Resonance. A significant majority of participants (95%) found the content very relevant or relevant. This demonstrates a remarkable success in delivering relevant conference content. The high percentage of positive responses indicates that participants found the information valuable, informative, and directly pertinent to their field of work or interest.



3

How would you rate the timeliness of the conference content?

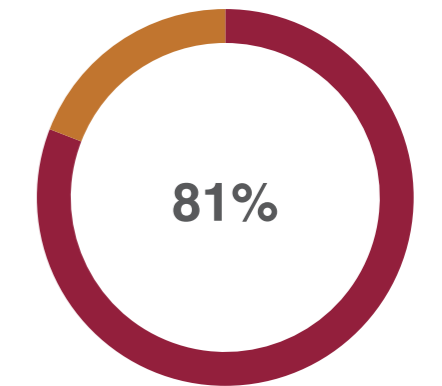
High Timeliness. A strong majority of participants (93%) found the content very timely or timely. The high ratings indicate that the conference topics were not only relevant but also addressed pressing issues in the field of business continuity and resilience faced by professionals in the field. The minimal negative feedback suggests that most participants found the content relevant to their current needs and challenges.



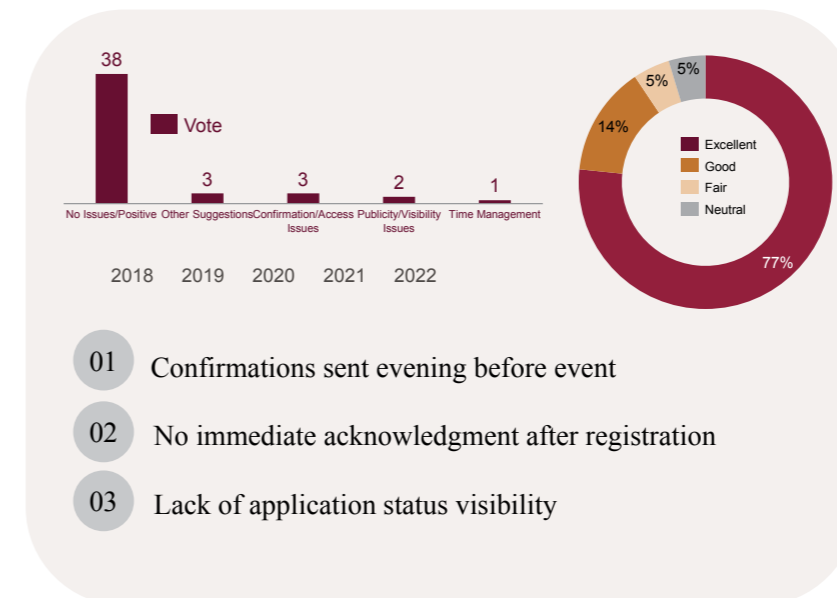
4

How would you rate your experience with the overall conference registration process?

The vast majority (77%) rated their registration experience positively. A small portion (14%) rated it as good. Some areas for improvement were noted for the future. The feedback suggested that there was lack of application status visibility and the participants received confirmations the night before the event.



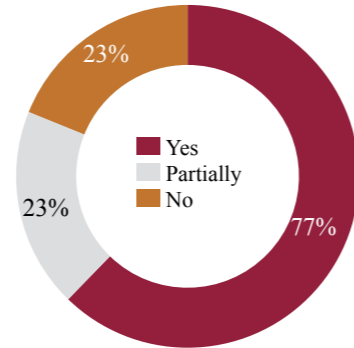
No Issues/Positive Feedback %



- 01 Confirmations sent evening before event
- 02 No immediate acknowledgment after registration
- 03 Lack of application status visibility

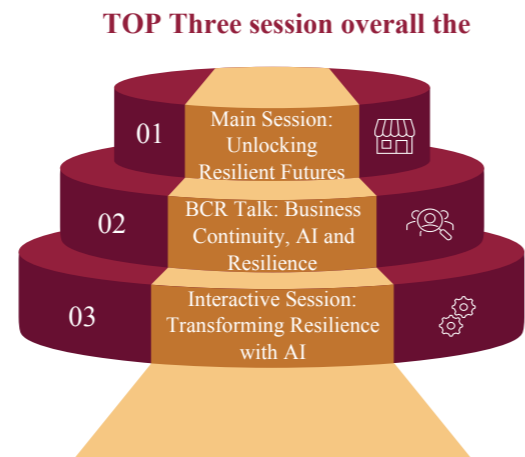
5 Were the sessions aligned with the theme “ Business Continuity & Resilience – Smart Solutions and AI” and covered a diverse range of relevant topics?

Clear focus and Strong Alignment. 77% of participants reported that the sessions were aligned with the conference theme and covered a diverse range of topics. This suggests that the conference effectively delivered on to its promises and catered to the interests of its audience.



6 Which specific session(s) you found particularly insightful?

Stand Out Sessions. Most participants found Main Session: Unlocking Resilient Futures- How AI is Redefining Business Continuity and BCR Talk: Business Continuity, AI and Resilience – An Outlook (79.1% and 62.8% respectively) to be particularly insightful. This suggests strong interest in the core theme and the transformational role of AI in redefining business continuity which has become an integral part of core operations.



Balanced Engagement. The Interactive Session: Transforming Resilience with AI and Panel Discussion 3 (Resilience in Critical Business Operations) received great appreciation (60.5% and 51.2% respectively). This indicates audience interest in both how to protect critical functions to ensure business continuity, protect organizational reputation and develop soft skills related to how AI enhances threat prediction, response speed, and recovery capabilities, transforming organizational resilience from reactive to strategically foresighted.

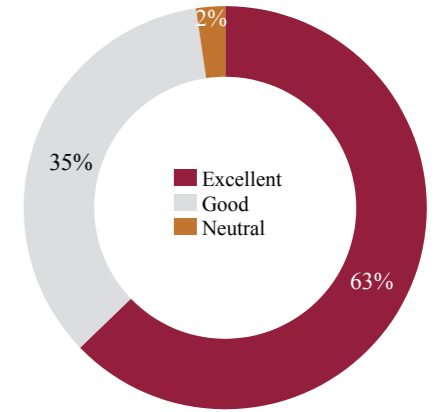
Appreciation of Resilient Smart Cities and Digital Threat issues. Panel Session 1 on Resilient Smart Cities: Integrating Technology & Sustainability and Panel Session 2 on Navigating the Digital Threat Landscape: Resilience Strategies for Financial Sector received significant interest and enriched the discussion, highlighting the envision of smart cities as adaptive and cognitive ecosystems and the escalating convergence of cybersecurity and business continuity within financial ecosystem.

These feedback indicates that participants have shown strong interest in the core theme and the transformational role of AI in redefining business continuity.

The data reveals clear focus areas for future conferences. Sessions aligned with the core theme and practical applications were highly appreciated, suggesting further exploration of these topics could benefit future participants.

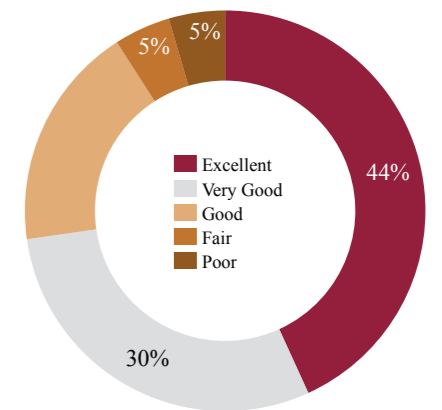
7 How would you rate the overall quality of the speakers and presentations?

Overall High Quality. The majority of participants (98%) rated the speakers and presentations as excellent or good. The high ratings for speaker and presentation quality indicate that the organizers successfully selected qualified speakers and presenters who delivered engaging and informative sessions.



8 How would you rate the networking opportunities provided during the conference?

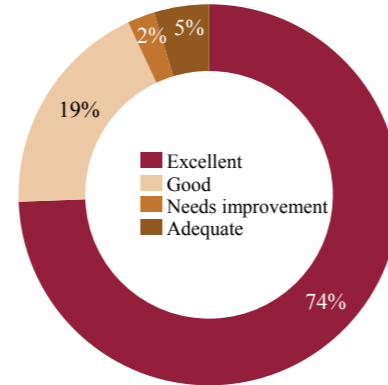
Overall Positive Experience. Over 74% of participants rated the networking opportunities as excellent or very good, indicating the organizers successfully created an environment for meaningful interaction and relationship building. While the majority had a positive experience, some observations like the need for dedicated networking breaks which could provide more opportunities for meaningful connections. Suggestions for digital platform for attendee connections are highlighted in the feedback.



9

How would you rate the comfort and facilities (audio/visual, seating) of the conference venue?

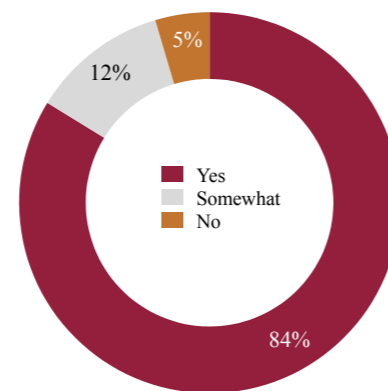
The high level of satisfaction indicates the venue provided a comfortable and functional environment for learning, networking, and interaction. However, the presence of some responses indicating a "need for improvement" highlights opportunities for further improvement.



10

Was the conference schedule well-organized and easy to follow?

A significant majority (84%) found the conference schedule well-organized and easy to follow. It indicates the organizers successfully created a schedule that allowed participants to navigate the conference effectively and maximize their learning opportunities. The high level of satisfaction reflects the clarity and logical flow of the agenda as well as the provision of sufficient breaks for refreshment and networking.



11

Are there specific topics you would like to see covered in future conferences? If yes, please suggest.

Participants showed strong interest in:

1. Practical, case-study-driven sessions with detailed examples of BCR/BCP implementation.
2. AI and Technology Integration, specifically:
 - AI adoption across sectors.
 - AI for disaster recovery KPIs and dependency mapping.
 - Technology platforms for BCM.
 - Operational resilience and cyber security.
3. In-depth studies focusing on specific sectors, especially in:
 - Healthcare, finance, construction, chemicals and energy.
 - Supply chain risk management.
 - Governmental entities and ministries.
4. Risk management and business continuity at individual and corporate levels.
5. Sustainability and technology convergence.
6. Leadership, innovation, and cross-border business ecosystems.

The abovementioned suggested topics and feedback from participants will be reviewed and considered to create future conferences that are even more valuable and relevant to participants. Some of the requests may be accommodated in the future workshops and training programs by BCR Network.

Any additional comments or suggestions for improving future conferences?

Ensuring the success of future conferences is of utmost importance. Here's a summary of participants' suggestions and comments:

Content and Program:

- **In-depth technical sessions:** Some participants requested more advanced and technical discussions on resilience topics.
- **Offering thematic tracks:** Segmenting sessions by sector (healthcare, finance, construction, etc.) with each session focusing on a specific theme.
- **Operational resilience:** Integrating presentations on operational resilience and its connection to BCP was suggested.
- **Increase practical content:** Include real case studies, step-by-step implementations, and live demonstrations.
- **Focus on AI/tech integration:** Dedicate sessions to AI tools for BCM, risk mapping, and recovery orchestration.
- **Adding interactive elements:** Include workshops and an exhibition area for solution providers.
- **Adding a half-day in-depth discussion session** on the sideline of the Conference.

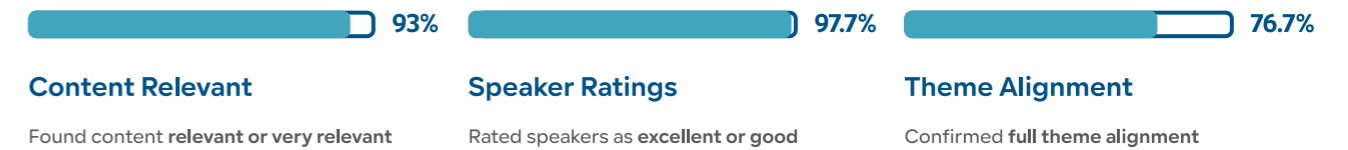
Overall Feedback:

- **Positive feedback:** All participants expressed appreciation for the conference and requested more similar events in the future.
- **More interaction and networking:** Increase opportunities for attendees to connect and share experiences.

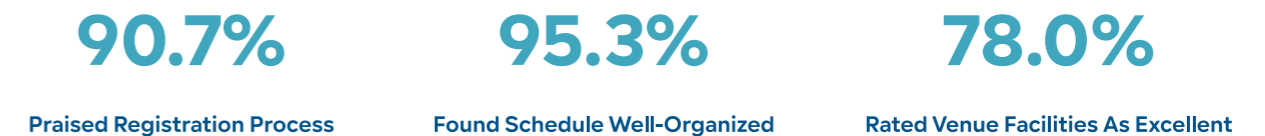
By addressing these suggestions and implementing targeted improvements, we can ensure future conferences are even more impactful and successful and provide more valuable experience for everyone.

Summary of the Conference Feedback

There were some notable feedback and it was used to improve the delivery, content and speaker selection, session method of delivery and provide focus on exceptional Content Quality.



Outstanding Organization



High Engagement

- Average attendance of 4.5 sessions per participant
- Strong interest in AI and interactive content
- Active participation in providing feedback

However, we identified some opportunities for improvement:

- Enhance Communication (83.9% - Lowest rating)
- Increase Content Effectiveness
- Improve Registration Confirmations
- Expand Sectoral Diversity
- Strengthen Time Management
- Enhance Publicity & Marketing

The committee and its president are dedicated to leveraging this feedback and the identified opportunities to enhance future editions of the conference. Their commitment is to provide the best possible experience, backed by a strong foundation of knowledge and expert insight. By offering impactful and inspiring sessions that address current challenges, technological advancements, and other relevant topics, they strive to ensure that each event is both valuable and meaningful for all participants.

BCR Network Qatar

BCR Network Qatar is a national network of organizations and professionals working in risk management, business continuity, resilience, crisis management, disaster recovery, and those committed to promoting these fields. The BCR Network provides a dedicated platform to bring together professionals, experts, and stakeholders in the fields of business continuity, resilience, and disaster recovery.



This network serves as a collaborative space for sharing knowledge, best practices, and insights to enhance the preparedness and response capabilities of organizations and individuals. It provides a valuable resource for companies of all sizes in helping them to prepare for and respond to disruptions.

The objectives:

- **Providing a vibrant networking platform** to bring together professionals, experts, and stakeholders in the fields of business continuity, resilience, and disaster recovery.
- **Promoting Business Continuity and Resilience practices** among organizations and professionals and other stakeholders.
- **Sharing knowledge and expertise on business continuity and resilience** through a variety of channels, such as webinars, workshops, conferences, publications, and sectoral meetings.
- **Conducting Studies and Research on business continuity and resilience topics.** The findings of this research will be shared with the professionals, organizations, and the broader business community.
- **Advocating for the importance of business continuity and resilience** at the national and international levels.

How to join BCR Network Qatar

You may join BCR Network Qatar by registering at www.bcrc.qa

Conference Organizing Committee



Eng. Abdullatif Ali Al-Yafei
Chairman and Conference President



Ala'aldeen Farhan Al Soukni
Member



Abdus Salam
Member



Dr. Mohammad Washid
Member and Conference Program Director

